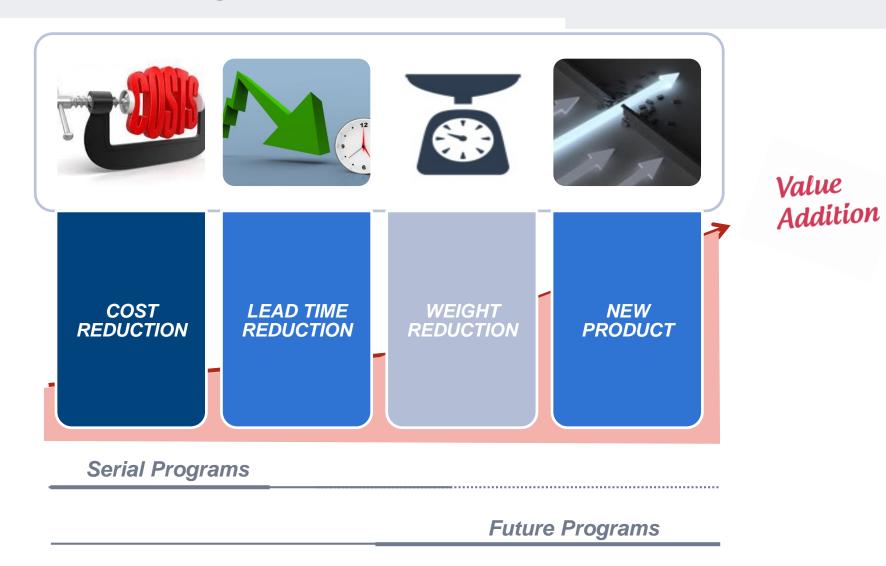




ALM overall view – Huge Potential for Value Creation

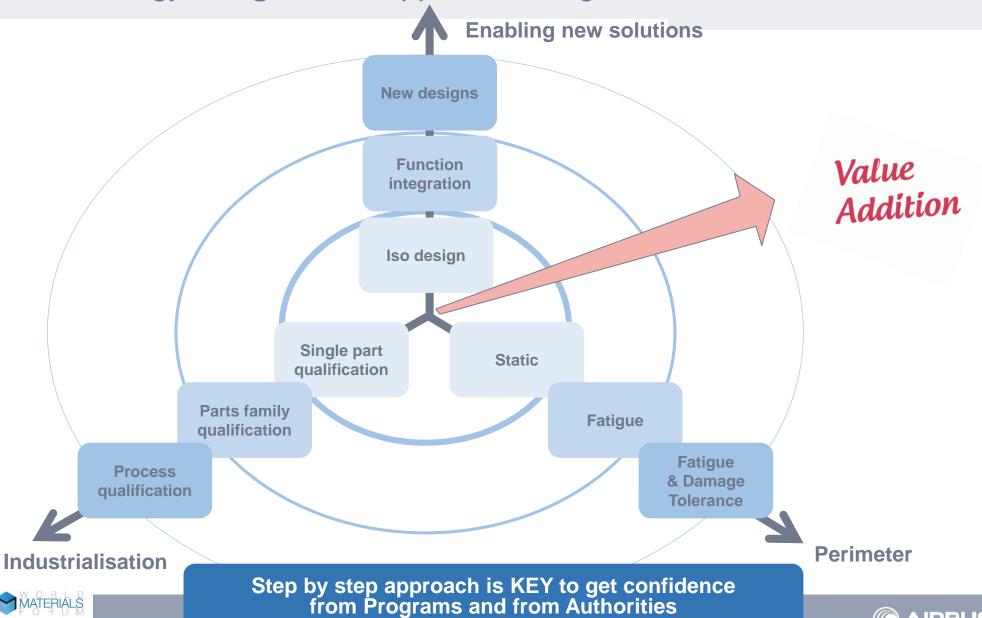






MATERIALS

Our Strategy: Progressive approach along several axis



M AIRBUS